

How Can Horizon Scanning Support Early Dialogues and RWE Generation?



Co-moderators: Matias Olsen
(EUCOPE) and Karen Facey
(RWE4Decisions)



15 July 2026



15:00-16:30



Via Zoom



Co-moderators



Matias Olsen

Associate
Director, Public
Affairs & Policy,
EUROPE



Karen Facey

Senior Advisor
HTA,
RWE4Decisions

Mission



HTA/Payer-led, multi-stakeholder Learning Network

RWE4Decisions brings together experts from all stakeholder groups to engage in dialogues that consider how fit-for-purpose RWE can be generated over the life cycle of **highly innovative medicines** through:

- **horizon scanning systems that identify medicines which are most likely to need RWE**
- identifying what RWE is needed to inform HTA/Payer decisions
- clarifying how RWE should be generated by stakeholders and evaluated by HTA/Payers
- aligning planning and execution of effective Post Launch Evidence Generation (PLEG) studies.

REAL WORLD EVIDENCE

RWE4Decisions

2026 Steering Group

HTA BODIES / PAYERS / INSURERS



Niklas Hedberg
TLV



Piia Rannanheimo
Fimea



Cláudia Furtado
INFARMED



Christian Dehlendorff
Danish Medicines Council



Shaun Rowark
NICE



Elena Lungu
CDA-AMC



Hans-Georg Eichler
Austrian Social Insurance Inst



Eric Sutherland
OECD



Karen Facey, PhD
CStat
HonMFPH



François Meyer, MD



Chris Sotirelis
Thalassemia Community, UK



François Houyez
EURORDIS



Steven Hartjes
Hematon, NL



Matti Aapro, MD
Genolier Cancer Centre, Switzerland



Sami Pakarinen, MD
Helsinki University Hospital



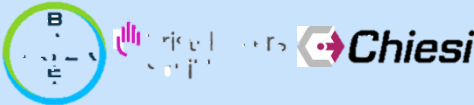
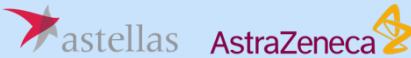
Ashley Jaksa
TargetRWE, USA



Seamus Kent
Rotterdam University

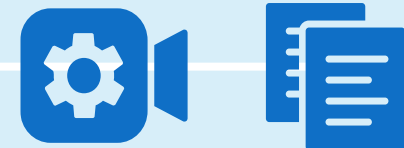


Victoria Hodgkinson
Calgary University, Registry developer



Agenda (CEST)

15:00 – 15:10	Welcoming remarks • Karen Facey, Senior HTA Advisor, RWE4Decisions • Matias Olsen, Associate Director, Public Affairs & Policy, EUCOPE
15:10 – 15:25	Keynote presentation Anticipating what's next: Horizon scanning and early dialogues in a changing global landscape • Marcus Guardian, General Manager, International Horizon Scanning Initiative (IHSI)
15:25 – 15:50	Panel Reflections • Kim Helleberg Madsen, Chair Sub-Group for Identification of Emerging Health Technologies (EHT), Director of the Pharmacoeconomics and Availability Department, Danish Medicines Agency • Björn Wettermark, Professor, Department of Pharmacy, Drug Epidemiology, Uppsala University; More-EUROPA project • Lara Wolfson, Associate Vice President & Head of HTA Statistics, MSD
15:50 - 16:28	Multi-stakeholder discussion: Q&A from audience
16:28 – 16:30	Closing remarks and next steps



PRINCIPLES OF ENGAGEMENT



Adherence to anti-corruption and anti-bribery rules

Participants must not make any direct or indirect promise or payment that could lead to a governmental act or decision helping parties obtain/retain business or enjoy any kind of preferential treatment.

Compliance with National and European Competition Laws

Participants must not engage in any discussion about or sharing of commercially sensitive information, e.g. net **prices** (including discounts and rebates), future list prices, customers, costs, strategic plans and output.



Setting the Scene

Matias Olsen
Associate Director, Public
Affairs & Policy, EUCOPE



Panellist Introductions



Kim Helleberg Madsen

Chair Identification of Emerging Health Technologies (EHT) Subgroup, Director of the Pharmacoeconomics and Availability Department, Danish Medicines Agency



Björn Wettermark

Professor, Department of Pharmacy, Drug Epidemiology, Uppsala University; More-EUROPA project



Lara Wolfson

Associate Vice President & Head of HTA Statistics, MSD





Keynote Presentation:

Marcus Guardian
General Manager,
International Horizon
Scanning Initiative (IHSI)



HORIZON SCANNING · EARLY DIALOGUES · REAL-WORLD EVIDENCE

Anticipating What's Next

Horizon scanning and early dialogues in a changing global landscape

WHO WE ARE

One database, tracking every product from trial to market access

IHSI is a not-for-profit organisation that tracks pharmaceutical products from Phase I through market access in a single, structured, continuously refreshed evidence base. Three of its capabilities are, to our knowledge, world-firsts.

CAPABILITY

DISTINCTIVE ADVANTAGE

Lifecycle product-tracking database. Phase I to market access, 152 structured fields per indication record

One consistent structure across the whole pipeline

28-day refresh cycle (LLM, NLP, ML)

Signals surface while there is still time to act on them

Estimated Indication. Predicts the likely indication at EMA market-access application, from trial data

Shows where a product is heading, years ahead of label

Custom Drug Class taxonomy. No global standard exists

Enables class-level cost, time-to-market and comparability analysis

Emerging Drug Class signal. Data-driven detection of disruptive developments

A defined, evidenced signal for genuinely novel developments

What member states and payers use horizon scanning for today

Budget impact and forecasting

Anticipating the fiscal impact of the incoming pipeline, so payers and ministries can plan ahead.

Capacity and service planning

Preparing clinical pathways, workforce and infrastructure for products before they arrive.

Class-level foresight

Seeing every product moving through a disease area at once, using the Drug Class taxonomy.

Assessment and negotiation readiness

Giving HTA bodies and payers a common early evidence base before formal assessment begins.

Horizon scanning can identify which products legitimately need real-world evidence

1

Detect

The Emerging Drug Class signal identifies products entering with genuinely novel mechanisms or endpoints.

2

Diagnose the gap

Standard trial evidence often cannot answer the HTA and payer question: novel endpoints, no comparator, small or heterogeneous populations.

3

Flag the RWE candidate

These are the products where real-world evidence is a genuine, anticipatable requirement, identifiable at trial-design stage.

Identified early, the requirement for real-world evidence becomes a planned, product-specific design question, addressed before the trial locks.

From a flag to an early dialogue

Who convenes

IHSI acts as the neutral convener and first point of contact, identifying the flagged product and the member states with a stake, and making the first introduction.

Incentive, company side

Earlier line of sight into what HTA bodies and payers will require, lowering the risk of generating evidence that turns out to be the wrong evidence.

Incentive, payer and HTA side

Time to align on endpoints and shape data collection before the trial design locks.

One-off or ongoing

An ongoing exchange. The signal refreshes every 28 days, so the dialogue can stay current.

Product-specific or above-product

Both. A specific molecule can trigger a dialogue, and the more valuable conversation is often at drug-class or therapeutic-area level.

Stakeholders

Patients and clinicians are in the loop from the start, because they define which real-world outcomes and endpoints matter.

Early dialogue based on IHSI intelligence

IHSI

Identification and early dialogue.
Neutral, and before negotiation.

National

Individual member-state processes where sovereignty or scale requires it.

Regional

BeNeLux, Nordic and Valletta-type collaborations for shared leverage.

Critical Medicines Act

Where security of supply and strategic-dependency considerations apply.

WHO Europe initiative

Where a broader multilateral platform is the right fit.

Readiness. The same signal shows HTA bodies, payers and clinical systems where expertise will be needed, so the right people are ready when the dialogue takes place.

IN SUMMARY

Anticipate early, engage in good time

- Horizon scanning can identify which products legitimately need real-world evidence, early enough to act.
- IHSI can serve as the neutral convener: flag the product, bring the interested member states together, open the dialogue.
- The negotiation stays with member states, whether national, regional or multilateral. The anticipation is a shared task.

Panel Discussion



Kim Helleberg Madsen

Chair Identification of Emerging Health Technologies (EHT) Subgroup, Director of the Pharmacoeconomics and Availability Department, Danish Medicines Agency



Björn Wettermark

Professor, Department of Pharmacy, Drug Epidemiology, Uppsala University; More-EUROPA project



Lara Wolfson

Associate Vice President & Head of HTA Statistics, MSD



Thank you!

A report will be published on our website: www.rwe4decisions.com

In the meantime, follow us on LinkedIn: @RWE4Decisions.

Save the date for our next RWE4Decisions event:

Invitation-only In-Person Symposium: *“Optimising RWE to Deliver Value in Healthcare”*,
23 September, 9:00-14:00 CEST.

Get in touch at secretariat@rwe4decisions.com if you would like to receive an invitation.